OWEN J. FLANAGAN & COMPANY, LLP

CERTIFIED PUBLIC ACCOUNTANTS 60 EAST 42ND STREET, SUITE 2810 NEW YORK, NEW YORK 10165

OWEN J. FLANAGAN, CPA (1925-1996)

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Brooklyn Queens Conservatory of Music

We have audited the accompanying financial statements of Brooklyn Queens Conservatory of Music (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, cash flows and functional expenses for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

<u>Independent Auditor's Report</u> Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Brooklyn Queens Conservatory of Music as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Brooklyn Queens Conservatory of Music's June 30, 2019 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 19, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

December 21, 2020

Owen J. Flanagan & Co.

BROOKLYN QUEENS CONSERVATORY OF MUSIC

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2020

(WITH COMPARATIVE TOTALS FOR 2019)

	2020	2019
<u>ASSETS</u>		
Cash Unconditional promises to give Tuition receivable, net of allowance for uncollectible	\$ 1,754,512 104,330	\$ 1,169,058 194,770
amounts (\$65,068 in 2020 and 2019) Prepaid expenses and other receivables Investments	263,031 30,562 25,979	318,320 46,758 5,899
Property and equipment (net) Security deposit	1,207,805 3,798	1,171,307 3,798
Total Assets	\$ 3,390,017	\$ 2,909,910
LIABILITIES AND NET ASSETS		
<u>Liabilities</u>		
Accounts payable and accrued expenses Deferred tuition revenue Deferred revenue	\$ 191,512 469,211	\$ 212,771 788,422 2,700
PPP loan Loans payable	765,647 300,098	<u>311,171</u>
Total Liabilities	1,726,468	1,315,064
Net Assets		
Without donor restrictions Available for general use Property and equipment	268,791 1,207,805	272,090 1,171,307
With donor restrictions Time or purpose restricted Endowment fund	138,504 48,449	103,000 48,449
Total Net Assets	1,663,549	1,594,846
Total Liabilities and Net Assets	\$ 3,390,017	\$ 2,909,910

BROOKLYN QUEENS CONSERVATORY OF MUSIC

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2020

(WITH COMPARATIVE TOTALS FOR 2019)

Revenue (Before Public Support) Time or Purpose Restrictions Endowment Endowment Endowment Fund Total August Total August Revenue (Before Public Support) Tuition, net of scholarships and discounts \$ 2,243,252 \$ 2,101,072 Music Partners service fees 390,299 464,200 Music Therapy service fees 465,889 465,889 445,889 Box office income 37,516 37,516 43,665 Rental income 30,961 3 37,516 44,859 Net investment return (56) * 140 84 (265) Total Revenue (Before Public Support 3,201,877 140 3,202,017 3,199,055 Public Support 361,690 9,990 371,680 306,350 Government 361,690 9,990 371,680 306,350 Foundation 320,75 5 32,075 24,895 Board and individual 375,688 50,000 32,75 22,895 In-Kind 1,236,377 138,504 1,374,881 1,239,660 Special events (net			With Donor	Restrictions		
Revenue (Before Public Support) Restrictions Restricted Fund 2020 2019 Revenue (Before Public Support) Tuition, net of scholarships and discounts \$ 2,243,252 2,101,072 Music Partners service fees 390,299 390,299 464,200 Music Therapy service fees 465,889 403,422 Box office income 37,516 30,961 30,961 52,202 Other income 34,016 34,016 34,016 44,858 Net investment return (56) - \$ 140 84 (265) Total Revenue (Before Public Support 3,201,877 - 140 3,202,017 3,199,055 Fublic Support 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Foundation 375,688 50,000 - 425,688 184,316 In-Kind 375,688 50,000 - 425,688 348,316 <		Without	Time or			
Revenue (Before Public Support) Tuition, net of scholarships and discounts \$2,243,252 \$390,299 \$464,200 \$465,889 \$475,516 \$375,516 \$30,961 \$52,202 \$20ther income \$34,016 \$48,859 \$46,200 \$4			•			
Tuition, net of scholarships and discounts \$ 2,243,252 \$ 2,243,252 \$ 390,299 \$ 390,299 \$ 464,200 \$ 465,889 \$ 485,889 \$ 493,422 \$ 500 \$ 5		Restrictions	Restricted	<u>Fund</u>	2020	2019
Music Partners service fees 390,299 464,200 Music Therapy service fees 465,889 458,889 433,422 Box Office income 37,516 37,516 43,566 Rental income 30,961 30,961 52,202 Other income 34,016 44,859 Net investment return (56) \$ - \$ 140 84 (265) Total Revenue (Before Public Support Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 - 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,2	Revenue (Before Public Support)					
Music Therapy service fees 465,889 465,889 493,422 Box office income 37,516 37,516 43,565 Rental income 30,961 30,961 52,202 Other income 34,016 34,016 44,859 Net investment return (56) \$ - \$ 140 84 (265) Total Revenue (Before Public Support Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - 2 - 2 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 - 176,904 - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,	Tuition, net of scholarships and discounts	\$ 2,243,252			\$ 2,243,252	2,101,072
Box office income 37,516 37,516 43,565 Rental income 30,961 30,961 30,961 52,202 Other income 34,016 44,859 Net investment return (56) \$ - \$140 84 (265) Total Revenue (Before Public Support Public Support Total Revenue (Before Public Support 3,201,877 - 140 3,202,017 3,199,055 Public Support 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - 2 28,836 Special events (net of expenses of \$44,145 and \$72,339 in 2020 176,904 - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support		•			•	•
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Net investment return (56) \$ - \$ 140 84 (265) Total Revenue (Before Public Support) 3,201,877 - 140 3,202,017 3,199,055 Public Support Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 - 1,374,881 1,239,660 Expenses Program services 3,421,995 3,421,995 3,421,995 3,072,818 Management and general		•			•	•
Total Revenue (Before Public Support) 3,201,877 - 140 3,202,017 3,199,055 Public Support Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 - - - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 - - - - - - - - - 176,904 - - - - 303,913 Total Public Support 1,236,377 138,504 - <td></td> <td>•</td> <td></td> <td></td> <td>•</td> <td>•</td>		•			•	•
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Public Support Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - 2 - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 and 2019, respectively) (See Note 7) 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715	Total Revenue (Before					
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Government 361,690 9,990 - 371,680 306,350 Foundation 290,020 78,514 - 368,534 391,350 Corporate 32,075 - - 32,075 24,895 Board and individual 375,688 50,000 - 425,688 184,316 In-Kind - - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 - 1,374,881 1,239,660 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 340,061 666,656 666,656 Fundraising 340,139 340,139 340,139 340,139 298,570			-			
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Board and individual In-Kind 375,688 50,000 - 425,688 184,316 In-Kind - - - - - 28,836 Special events (net of expenses of \$44,145 and \$72,389 in 2020 and 2019, respectively) (See Note 7) 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 - 1,374,881 1,239,660 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 746,061 666,656 746,061 666,656 746,061 666,656 746,061 666,656 746,061 746,061 666,656 746,061 746,061 666,656 746,061 746,061 746,061 746,061 746,061 746,061 746,0		•	78,514	-	•	•
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Special events (net of expenses of \$44,145 and \$72,389 in 2020 and 2019, respectively) (See Note 7) 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 3,072,818 Management and general Fundraising 746,061 746,061 666,656 666,656 Fundraising 340,139 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175		375,688	50,000	-	425,688	
\$44,145 and \$72,389 in 2020 and 2019, respectively) (See Note 7) 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 3,072,818 Management and general Fundraising 746,061 746,061 666,656 666,656 666,656 666,656 746,061 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175		-	-	-	-	28,836
and 2019, respectively) (See Note 7) 176,904 - - 176,904 303,913 Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	·					
Total Public Support 1,236,377 138,504 - 1,374,881 1,239,660 Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses Program services 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175		176 004			176 004	202 042
Total Revenue and Public Support 4,438,254 138,504 140 4,576,898 4,438,715 Net Assets Released From Restrictions 103,140 (103,000) (140) - - Expenses Program services 3,421,995 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	and 2019, respectively) (See Note 7)	176,904	<u>-</u>	-	176,904	303,913
Net Assets Released From Restrictions 103,140 (103,000) (140) - - - Expenses 746,061 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	Total Public Support	1,236,377	138,504		1,374,881	1,239,660
Net Assets Released From Restrictions 103,140 (103,000) (140) - - Expenses 746,061 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	Total Revenue and Public Support	4,438,254	138,504	140	4,576,898	4,438,715
Expenses 3,421,995 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	· · · · · · · · · · · · · · · · · · ·	100 110	(400.000)	(4.42)		
Program services 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	Net Assets Released From Restrictions	103,140	(103,000)	(140)		
Program services 3,421,995 3,072,818 Management and general Fundraising 746,061 746,061 666,656 Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	Fynenses					
Management and general Fundraising 746,061 340,139 746,061 340,139 666,656 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175		3.421.995			3.421.995	3.072.818
Fundraising 340,139 340,139 298,570 Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	•				• •	
Total Expenses 4,508,195 4,508,195 4,038,044 Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175		·			•	·
Change in Net Assets for Year 33,199 35,504 - 68,703 400,671 Net Assets, beginning of year 1,443,397 103,000 48,449 1,594,846 1,194,175	ŭ	,				
Net Assets, beginning of year	<u>Total Expenses</u>	4,508,195			4,508,195	4,038,044
	Change in Net Assets for Year	33,199	35,504	-	68,703	400,671
Net Assets, End of Year <u>\$ 1,476,596</u> <u>\$ 138,504</u> <u>\$ 48,449</u> <u>\$ 1,663,549</u> <u>\$ 1,594,846</u>	Net Assets, beginning of year	1,443,397	103,000	48,449	1,594,846	1,194,175
	Net Assets, End of Year	\$ 1,476,596	<u>\$ 138,504</u>	\$ 48,449	\$ 1,663,549	\$ 1,594,846

The accompanying notes are an integral part of these financial statements.

BROOKLYN QUEENS CONSERVATORY OF MUSIC

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2020

(WITH COMPARATIVE TOTALS FOR 2019)

	2020			2019	
CASH FLOWS FROM OPERATING ACTIVITIES:					
Change in Net Assets for Year	\$	68,703	\$	400,671	
Adjustments to reconcile change in net assets to net cash from operating activities:					
Depreciation expense Net realized gain and change in unrealized		86,440		87,049	
appreciation on investments (Increase) decrease in assets:		56		348	
Unconditional promises to give		90,440		(48,702)	
Tuition receivable		55,289		511,239	
Prepaid expenses and other receivables (Decrease) increase in liabilities:		16,196		(29,718)	
Accounts payable and accrued expenses		(21,259)		77,518	
Deferred tuition revenue		(319,211)		(307,511)	
Deferred revenue		(2,700)		2,700	
Cash (Used in) Provided by Operating Activities		(26,046)		693,594	
CASH FLOWS FROM INVESTING ACTIVITIES:					
Acquisition of property and equipment		(122,938)		(27,575)	
Purchase of investments		(20,136)		(83)	
Proceeds from sale of investments				291	
Cash Used in investing Activities		(143,074)		(27,367)	
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from loans		1,365,647		571,772	
Repayment of loans		(611,073)		(632,373)	
Cash Provided by (Used in) Financing Activities		754,574		(60,601)	
Net Increase in Cash for Year		585,454		605,626	
Cash, beginning of year		1,169,058		563,432	
Cash, End of Year	<u>\$</u>	1,754,512	<u>\$</u>	1,169,058	
Supplemental Information:					
Interest paid	\$	16,431	\$	10,560	

BROOKLYN QUEENS CONSERVATORY OF MUSIC STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

(WITH COMPARATIVE TOTALS FOR 2019)

	Program	Management and General	Fundraising	Total 2020	Total 2019
Salaries and benefits	\$ 2,961,029	\$ 393,188	\$ 193,924	\$ 3,548,141	\$ 3,018,742
Artistic fees	50,861	· · · · -	-	50,861	44,458
Professional fees	19,987	138,437	96,657	255,081	280,484
Facility costs	54,972	5,570	3,080	63,622	57,374
Insurance	49,804	5,859	2,930	58,593	57,935
Supplies	44,033	4,462	2,467	50,962	57,728
Telephone	8,938	906	2,407 501	10,345	11,457
Postage and shipping	6,936 31	6,385	501	6,416	8,982
Maintenance and repairs	88,606	8,978	4,965	102,549	116,292
Conferences and meetings	4,313	6,109	4,903 421	102,349	9,234
Comerences and meetings	4,313	0,109	421	10,043	9,234
Community engagement	9,766	47,149	49,302	106,217	183,189
Printing, advertising and					
promotions	44,349	3,151	18,158	65,658	42,695
Credit card and collection fees	16	85,072	7,567	92,655	98,828
Depreciation	74,687	7,568	4,185	86,440	87,049
Miscellaneous	10,603	33,227	127	43,957	35,986
	3,421,995	746,061	384,284	4,552,340	4,110,433
Less: Direct fundraising					
event expenses			44,145	44,145	72,389
	\$ 3,421,995	\$ 746,061	\$ 340,139	\$ 4,508,195	\$ 4,038,044
Comparative Totals - 2019	\$ 3,072,818	\$ 666,656	\$ 298,570		

The accompanying notes are an integral part of these financial statements.

JUNE 30, 2020

NOTE 1 Organization

The Brooklyn Queens Conservatory of Music (the "Conservatory") is a not-for-profit corporation founded in 1897 and incorporated under the laws of the State of New York and granted a charter by the New York State Board of Regents in 1909. The Conservatory promotes individual and community growth through music. By presenting free and subsidized music instruction, music therapy and concerts in its facilities and in the community, the Conservatory makes music accessible to people of all ages, backgrounds and skill levels.

The Conservatory provides music instruction and music therapy to approximately 1,000 students through its Community Music School, Suzuki and Music Therapy programs at its location in Park Slope, Brooklyn. Through its offsite Music Partners program, music instruction is provided in under-serviced New York City public schools, in pre-schools, and at senior centers. Music Partners reaches approximately 4,500 New Yorkers every year. The offsite Music Therapy program serves approximately 1,500 New Yorkers of all ages, onsite and at partner locations throughout NYC. Together, the Music Partners and Music Therapy programs operate at more than 70 partner sites in all five boroughs of New York City. The Conservatory also presents over 150 public performances each year, featuring world-class artists, local musicians and student performers.

The Conservatory's support comes primarily through tuition, service fees, special events and grants and contributions.

NOTE 2 Summary of Significant Accounting Policies

Basis of Presentation

The Conservatory's financial statements have been prepared on the accrual basis of accounting. Revenue is recorded when earned, contributions are recorded when pledges are received and expenses are recorded when incurred.

Net Assets Without Donor Restrictions – Nets assets which have no donor-imposed stipulations and may be used for general operations.

Net Assets With Donor Restrictions – Nets assets from contributions which have donor-imposed stipulations that either expire due to the passage of time or actions of the Conservatory or require that they be held in perpetuity by the Conservatory. When the donor stipulations have been satisfied, the contribution is reclassified to net assets without donor restrictions. The donor-restricted endowment funds consist of \$48,449 of original gifts to be held in perpetuity. The investment return from these funds must be spent in accordance with donor stipulations.

Change in Accounting Principle

In June 2018, the FASB issued ASU 2018-08, Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made. ASU 2018-08 provides a framework for evaluating whether grants and contributions should be accounted for as exchange transactions or nonexchange transactions. ASU 2018-08 is effective for fiscal years beginning after December 15, 2018. The adoption of this ASU had an immaterial impact on the Conservatory's financial statements.

JUNE 30, 2020

NOTE 2 Summary of Significant Accounting Policies (Continued)

Cash

Cash consists of cash in checking accounts.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Contributions and Unconditional Promises to Give

Contributions are recognized when the donor makes a promise to give to the Conservatory that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions and released once the restriction has been satisfied.

The Conservatory uses the allowance method to determine uncollectible promises to give. The allowance is based on prior years' experience and management's analysis of specific promises made.

Property and Equipment

Property and equipment are recorded at cost. Depreciation and amortization are provided for on a straight-line basis over the estimated useful lives of the assets. The estimated useful lives of assets are 30 $\frac{1}{2}$ - 40 years for capital building replacements, 5 to 10 years for furniture, equipment, software and instruments.

Advertising Costs

The Conservatory expenses advertising costs the first time the advertising occurs.

Tuition Revenue

Tuition revenue is recognized when earned. An allowance for uncollectible receivables is provided based on management's evaluation of potential uncollectible receivables, using past experience and other known circumstances affecting a student's ability to meet their obligations. It is the Conservatory's policy to write off tuition receivable when management determines it is uncollectible.

Tuition income received, but not earned, is recorded as deferred tuition revenue.

NOTE 2 Summary of Significant Accounting Policies (Continued)

Tax Status

The Conservatory is a not-for-profit organization exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and has been designated as an organization which is not a private foundation.

Investment Policy

The Conservatory maintains a conservative investment policy, investing in short term money markets in order to preserve the original value of endowment funds as well as provide a stable stream of income on net assets with donor restrictions.

Fair Value Measurement of Investments

Investments are carried at fair value based on quoted market prices. The Conservatory follows Financial Accounting Standards Board (FASB) guidance on *Fair Value Measurements* which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs related to assets with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

FASB guidance provides for the use of the Net Asset Value ("NAV") as a "Practical Expedient" for estimating fair value of non-publicly traded investment funds. The Conservatory has adopted a policy to exclude investments valued at NAV from the fair value hierarchy in accordance with FASB guidance.

Investment Income Recognition

Investments are recorded at fair value in the statement of financial position. Unrealized gains and losses on investments are reflected in the statement of activities as increases and decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations or by law. Investment income that is restricted by the donor is reported as an increase in in the endowment fund until appropriated for expenditure.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis and dividends are recorded on the ex-dividend date. Realized and unrealized gains and losses are included in the determination of the change in net assets.

Subsequent Events

The Conservatory has evaluated for subsequent events after the statement of financial position date of June 30, 2020 through December 21, 2020, the date the financial statements were available to be issued.

JUNE 30, 2020

NOTE 2 Summary of Significant Accounting Policies (Continued)

Functional Allocation of Expenses

The cost of providing various programs and other activities has been summarized on a functional basis on the statement of activities and on the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Conservatory. Certain categories of expenses are attributable to more than one program or supporting service and are allocated on a reasonable basis which is consistently applied. The Conservatory allocates these expenses based on estimates of time and effort per employee and other Conservatory resources utilized on programmatic activities as compared to management of the Conservatory.

Accounting for Uncertainty in Income Taxes

The Conservatory recognizes the effect of income tax positions only if these positions are more likely than not to be sustained. Management has determined that the Conservatory has no uncertain tax positions that would require financial statement recognition and/or disclosure. The Conservatory is no longer subject to audits by the applicable taxing jurisdictions for the periods prior to June 30, 2017.

Summarized Comparative Information

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Conservatory's financial statements for the year ended June 30, 2019 from which the summarized information was derived.

Certain prior year numbers have been reclassified to conform to current year presentation.

NOTE 3 Unconditional Promises to Give

The Conservatory's unconditional promises to give are all expected to be collected during fiscal year ended June 30, 2021.

The Conservatory discounts its long-term pledges receivable at a rate of 5% per annum. There is no allowance for uncollectible pledges recorded, as the Conservatory believes all of its pledges are collectible.

NOTE 4 Concentration of Credit Risk

The Conservatory maintains cash balances with banking institutions that at times during the year exceed the Federal Deposit Insurance Corporation's insurance limits. This potentially subjects the Conservatory to a concentration of credit risk. The Conservatory has not experienced any losses in such accounts.

JUNE 30, 2020

NOTE 5 Tuition and Scholarship

The Conservatory offers music instruction on various instruments at reasonable tuition rates throughout the year. Students may apply for need-based scholarships and can receive other discounts when certain qualifications are met. The Conservatory also records a reserve for uncollectible tuition receivable, which is netted against tuition income. For the years ended June 30, 2020 and 2019, net tuition was as follows:

	2020	2019
Tuition income Less: Scholarships Discounts	\$ 2,427,595 (30,049) (154,294)	\$ 2,262,868 (19,960) (129,350)
	2,243,252	2,113,558
Allowance for uncollectible tuition		(12,486)
	\$ 2,243,252	\$ 2,101,072

NOTE 6 In-Kind Donation

During fiscal year 2019, the Executive Director worked on a pro bono basis for part of the year before being added to payroll. The total in-kind donation amount was \$28,836 during 2019. The value of this service was estimated based on the salary of the previous Executive Director.

NOTE 7 Special Events

During fiscal years 2020 and 2019, the Conservatory held numerous fundraising, cultivation events and concerts to generate contributions and awareness of the programs offered. The special event revenue reported on the Statement of Activities is derived from the two major fundraising events held during 2019 and one event during 2020. During 2020, the spring gala was cancelled due to COVID-19 and replaced by a series of smaller non ticketed fundraisers. These fundraisers generated gross revenue of approximately \$334,000. Donations from these fundraising campaigns are reflected within Public Support from the Board, individuals, foundations and corporations on the Statement of Activities. The direct costs for these fundraisers of approximately \$13,000 is reflected within the fundraising column on the Statement of Functional Expenses. Overall, the net fundraising income from these fundraisers was approximately \$321,000.

NOTE 8 Investments

At June 30, 2020 and 2019 investments consist of:

	2	020	2019		
	Cost	Fair Value	Cost	Fair Value	
Cash and cash equivalents held in money market accounts Equities	\$ 23,832 	\$ 23,832 	\$ 5,899 	\$ 5,899 	
	\$ 25,979	\$ 25,979	\$ 5,899	\$ 5,899	

Equities held at June 30, 2020 are considered level 1 investments under the fair value hierarchy.

Investment income during the years ended June 30, 2020 and 2019 is comprised of:

	2020		2019	
Interest and dividends Realized and unrealized losses	\$	140 (56)	•	83 (<u>348)</u>
	\$	84	\$ ((<u>265</u>)

NOTE 9 Public Support

The Conservatory's public support, including gross revenue from special events, is derived as follows:

	2020					2019			
	Special					Special			
		General	Events	s Total		General Events		Total	
Government Foundation Corporate Board and	\$	371,680 368,534 32,075	\$ - 25,000 41,840	\$	371,680 393,534 73,915	\$ 306,350 391,350 24,895	\$ - 27,600 75,460	\$	306,350 418,950 100,355
individual In-Kind	_	425,688	154,209	_	579,897	184,316 28,836	273,242	_	457,558 28,836
	\$	1,197,977	<u>\$ 221,049</u>	\$	1,419,026	<u>\$ 935,747</u>	\$ 376,302	\$	1,312,049

Per Note 7, revenues from the spring fundraisers are not classified as Special Events revenue, but instead categorized under the relevant donor category.

NOTE 10 The City of New York Support

During fiscal year 2020, the Conservatory took possession of 19 new Steinway pianos funded by \$1,034,000 of capital allocated by the City of New York. These pianos replace the Conservatory's aging piano inventory. The City maintains ownership of the pianos. The Conservatory is responsible for insuring and maintaining the equipment.

The City of New York appropriated \$500,000 towards the Conservatory's acquisition of an adjacent, vacant parcel of land in its fiscal year 2021 budget. The appropriation of capital through the City's budget process is not a guarantee of funding.

NOTE 11 Property and Equipment

The Conservatory entered into an option agreement on Feb 27, 2020 providing it with an exclusive option to purchase a vacant parcel of land adjoining its garden for a purchase price of one million dollars (\$1,000,000). The option agreement established the purchase price and terms of the seller financing for a period of 12 months. Under the terms of the option agreement, the Conservatory placed \$100,000 in escrow. The escrow payment is reflected within property and equipment on the Statement of Financial Position and on the table below.

The City of New York appropriated \$500,000 towards the Conservatory's acquisition of land in its fiscal year 2021 budget. In July 2020, the Conservatory elected to exercise its option under the option agreement and proceed with the acquisition of the land. The land acquisition closed on October 1, 2020 for a total of \$1,057,000, including closing costs. The Conservatory funded the acquisition with a loan of \$1,000,000 provided by the seller. The \$57,000 in closing costs were funded with cash out of the escrow account. Of the remaining \$43,000 in the escrow account, \$17,600 was applied to future interest payments on the loan and \$25,400 was refunded to the Conservatory.

At June 30, 2020 and 2019, property and equipment consist of:

	2020	2019
Land	\$ 15,000	\$ 15,000
Building and improvements	2,780,822	2,778,045
Computers and office equipment	79,926	68,967
Software	40,245	40,245
Library	1,782	1,782
Furniture and fixtures	183,658	177,003
Pianos and instruments	257,985	255,436
Website	<u>15,768</u>	15,768
	3,375,186	3,352,246
Less: Accumulated depreciation	(2,267,381)	(2,180,941)
	1,107,805	1,171,305
Land acquisition in progress	100,000	-
	\$ 1,207,805	\$ 1,171,305

Depreciation expense for the years ended June 30, 2020 and 2019 was \$86,440 and \$87,049, respectively.

JUNE 30, 2020

NOTE 12 PPP Loan

In April 2020, the Conservatory was granted a loan in the amount of \$765,647, pursuant to the Paycheck Protection Program (the "PPP) under Division A, Title I of the CARES Act, which was enacted March 27, 2020. The loan matures after two years and bears interest at a rate of 1% per annum, payable monthly after six months. Funds from the loan may be used for payroll costs, health care benefits, mortgage payments, rent, utilities, and interest on other debt obligations incurred after February 15, 2020. Under the terms of the PPP, certain amounts of the loan may be forgiven if they are used for qualifying expenses as described in the CARES Act. The Conservatory intends to use the entire loan amount for qualifying expenses.

NOTE 13 Loans Payable

As of June 30, 2020, in addition to the PPP loan, the Conservatory had two additional loans payable.

Short Term Debt: The first is a quarterly balloon payment loan from the Fund for the City of New York with a principal balance of \$200,000. The Conservatory pays a 1.5% transaction fee each time it refinances the loan.

Long Term Debt: The Conservatory refinanced a term loan with a new 10-year loan which closed on February 1, 2019 with an original principal balance of \$113,829. The loan carries an interest rate of 5.5% and is fully payable over its 10-year term. The loan has the option to be pre-paid in full or part without penalty. This loan refinanced a previous loan the Conservatory held, that had a higher interest rate and more stringent repayment terms. As of June 30, 2020, the outstanding balance on this loan was \$100,098.

The expected repayment of the two loans are as follows:

2021	\$ 209,368
2022	9,894
2023	10,450
2024	11,307
2025	11,656
2026 to 2029	47,423
	\$ 300,098

NOTE 14 Endowment Funds

The Conservatory's endowment consists of funds received from donors for which the earnings are restricted to provide scholarships. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions.

Consistent with New York not-for-profit corporation law, the Conservatory classifies contributions received with the restrictions to hold funds in perpetuity as net assets with donor restrictions - endowment fund.

NOTE 14 Endowment Funds (Continued)

Under the Conservatory's spending policy, earnings on endowment funds up to 7% of principal may be appropriated and spent each year.

As of June 30, 2020 and 2019, the total endowment consisted of \$48,449 for a scholarship endowment. Earnings on the endowment are to be used for need and merit-based scholarships. During 2020 and 2019, \$140 and \$83, respectively, was earned and appropriated for scholarship support.

Endowment funds are reported in the following asset categories on the accompanying statement of financial position:

	2020	2019
Cash Investment money markets	\$ 24,617 23,832	\$ 42,550 5,899
	\$ 48,449	\$ 48,449

NOTE 15 Time or Purpose Restricted Net Assets

Time or purpose restricted net assets as of June 30, 2020 and 2019 consists of:

		2020		2019
Time restricted	\$	59,990	\$	18,000
Music Partners		75,000		75,000
Capital		-		10,000
Scholarships	_	3,514	_	<u>-</u>
	\$	138,504	\$	103,000

Net assets released from restriction during the years ended June 30, 2020 and 2019 consists of:

		2020		2019	
Time restricted	\$	18,000	\$	44,143	
Scholarships		140		83	
Capital		10,000		-	
Music Partners		75,000		-	
Orchestra	_			2,816	
	\$	103,140	\$	47,042	

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NOTE 16 Commitment and Contingency

Commencing in early 1998, the Conservatory launched a \$2.5 million Centennial Campaign to restore and renovate its historic Brooklyn landmark building, built in 1881. Work included restoration of the building's exterior, including roofing, brownstone repair and replacement, repointing, window replacement, fencing and bluestone repair.

As part of this project, the Conservatory obtained a Historic Preservation Grant ("Grant") from the New York State Office of Parks, Recreation and Historic Preservation (State). Funding received during the grant period February 25, 1998 to June 30, 2000 totaled \$294,958. The Grant Agreement requires the Conservatory to:

- a) Convey an easement or preservation restriction to the State and, such others as the State deems necessary.
- b) Not subordinate to any other security interest in the property including, but not limited to, purchase money mortgages.
- c) Not alter, demolish, sell, leave or otherwise convey the property, in whole or in part, unless it shall have first received the written approval of the State.
- d) Own or hold by lease and to maintain and operate the property for a period of twenty (20) years from the date of the final disbursement of State funds under the agreement.

Prior to fiscal year 2020, the Conservatory was contingently liable to the State to comply with the aforementioned provisions. In the event of a violation of any provision, the State may, at its option, excise any or all of the following remedies:

- a) Declare the grant forfeited and demand the return of all funds disbursed under this agreement.
- b) Declare the grant forfeited and demand the return of all funds disbursed under this agreement plus a penalty equal to ½ of the amount of the grant.
- c) Enter the property, correct any violation of the terms of this agreement, restore the property to its prior condition, and hold the Conservatory or any successor in interest responsible for the cost thereof.
- d) Institute suit to enjoin such violations and, if appropriate, require the restoration of the property to its prior condition.

As part of the same project, the Conservatory entered into a contract with the City of New York for \$1,225,000 dated October 17, 1997. The contract requires the Conservatory, for a period of 30 years following "Substantial Completion" of the project, a milestone which was reached on June 30, 1999 to "continue to own and use the premises for a school for music and the arts or, subject to the prior written approval of a Deputy Major acting for the City, for such other purpose as may be determined by the City, in its sole discretion, to be in the public interest".

NOTE 16 Commitment and Contingency (Continued)

The contract also states that, during the same 30-year term, the Conservatory cannot "sell, assign lease, license or otherwise, convey all or any portion of the premises except with the prior written consent of the City, although the Conservatory may permit portions of the space to be used for concerts, exhibitions and similar activities in keeping with its purposes".

NOTE 17 COVID-19

In March 2020, the World Health Organization declared the incidence of COVID-19 to be a pandemic. The COVID-19 pandemic has resulted in substantial volatility in global financial markets. As the outbreak continues and should conditions worsen, the Conservatory may continue to experience a disruption in operations as well as a decline in contributions received or level of contributions and level of enrollment. Due to changing market conditions, an estimate of the total loss due to the outbreak, if any, cannot be determined as this time.

NOTE 18 Liquidity and Availability of Financial Assets

The following reflects the Conservatory's financial assets as of June 30, 2020 and 2019, reduced by amounts not available for general expenditures within one year of the statement of financial position date because of contractual or donor-imposed restrictions. Amounts available include donor-restricted amounts that are available for general expenditure in the following year:

	2020	2019
Cash	\$ 1,754,512	\$ 1,169,058
Unconditional promises to give	104,330	194,770
Tuition receivable	263,031	318,320
Other receivables	3,538	19,476
Investments	25,979	5,899
	2,151,390	1,707,523
Contractual or donor-imposed restrictions		
Purpose restricted	(78,514)	(85,000)
Endowment funds	(48,449)	(48,449)
Financial assets available to meet cash needs		
for general expenditure within one year	\$ 2,024,427	<u>\$ 1,574,074</u>

The Conservatory continued to build liquidity, ending fiscal year 2020 with cash on hand of approximately \$1,755,000. Management is continuing to make substantial investments in its organizational capacity, facilities and operational infrastructure while also paying down its debt. The Conservatory monitors its cash flow regularly throughout the year, analyzing income expected based on music instruction registrations, planned events and expected giving. Spending is diligently monitored comparative to the budget, while also monitoring the needs of programs as they have continued to grow. Adjustments to spending are made as needed.